

Policy Number: 600-008
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**Issuing Authority:** Vice President, Office of Research

Responsible Offices: Office of Research /Sponsored Programs/Preaward; Office of the Vice

President for Research and Compliance; Office of the Senior Vice President, and

Chief Financial Officer and Controller

#### **Purpose:**

To outline the circumstances in which the Principal Investigator/Project Director (PI/PD) may spend on an award that has not yet been granted, or for multi-year awards in which the new year of the award is received after the start of the new budget period, but for which there is a high probability that the award will be received.

### Policy:

It is the policy of Howard and all related entities, business units, subsidiaries and affiliated organizations including, but not limited to, Howard University Hospital (hereinafter referred to collectively as "Howard University") to permit pre-award spending (for new awards) or advance spending (for non-competing continuing awards) in order to allow PI/PDs to initiate or continue sponsored program activity provided such spending is consistent with the guidelines of the sponsoring agency, the terms and conditions of the award (where applicable), and has been approved in advance by the applicable unit within Sponsored Programs. All pre-award spending (or advance) accounts must be guaranteed by an account designated by the Department Chair/Dean and approved by the Provost in accordance with guidelines established by the Office of the Provost.

If the expected award segment is not received in full, or if the sponsor does not approve the incurred pre-award/advance expenditures, the PI's department/school/college is responsible for any unreimbursed expenses.

The Office of Management and Budget Guidance for Federal Financial Assistance (Uniform Guidance or UG) sets out parameters for pre-award expenditures. 2 CFR 200.308(g)(1) states that "expenses incurred more than 90 calendar days before the Federal award date require prior approval of the Federal agency. All costs incurred before the Federal award date are at the recipient's own risk (*for example*, the Federal agency is not required to reimburse such costs if the recipient does not receive the Federal award or if the Federal award is less than anticipated and inadequate to cover such costs). Pre-award costs must be charged to the initial budget period of the Federal award unless otherwise specified by the Federal agency. See also § 200.458

Howard University receives sponsored program awards from a wide variety of sponsors, the largest of which is the National Institutes of Health (NIH). Sponsors have their own guidelines regarding preaward (and advance) spending. These guidelines may limit the range of possibilities available to Howard



University. In all cases, Howard University's position regarding any request for pre-award spending is subject to the limits imposed by the policies and guidelines of the sponsoring agency.

In addition, the fact that a sponsor may allow pre-award (or advance) spending does not compel Howard University to approve such spending. Howard University assesses the risks and benefits on a case-by- case basis. For example, Howard University may not approve a request for pre-award spending if the sponsor involved has a history of disallowing some or all pre-award expenditures in other situations. (See the "Forms and Links" section of this document for more information and references regarding NIH policy and guidelines)

This section defines the most common scenarios in which the possibility of pre-award (or advance) spending may present itself. It discusses the major factors that are often taken into consideration in applying the policy in these scenarios, subject to the restrictions and guidelines of the sponsor.

#### New awards

A new award may be preceded by an informal notification that Howard University is the recipient of the award. There may be a delay between the *informal* notification of the award and the receipt of the *formal* notice of grant award. The informal notification may indicate a high probability that Howard University will receive the award. Also, in some cases the nature of the project may involve a "ramp up" period for assembling resources and infrastructure prior to the beginning of the performance period. In these cases, it may be advantageous to begin undertaking initial activities in advance of the start date. However, preaward spending accounts on new awards are considered to carry elevated risk precisely because they are new.

# • Competing Continuations

Competing Continuations are awards for a sponsored program that has received previous funding, usually for multiple years, and is competing with other institutions for a new period of award funding. Ongoing sponsored program activities may be subject to competing continuations, which, by definition, have an element of uncertainty regarding whether the sponsor will decide to award funds for a new period of performance. Competing continuations are treated as new awards for the purposes of this policy. Counterbalancing the risk associated with these awards is the possible need to assure the continuity of the sponsored program if the sponsor's decision is to continue support. In situations where there is a gap between the end of one funding segment and the beginning of the next, if the probability of continued funding appears to be high, pre-award spending may be prudent and appropriate.

### • Non-competing Continuations

Non-competing Continuations (sometimes referred to as Continuing Grant Increments) are awards for the second or subsequent funding periods under a multiperiod award for which the recipient is not competing with other institutions. Typically, the sponsoring agency will release a non-competing continuation award letter based on a satisfactory progress report from the PI/PD subject to available funding under its agency appropriation. Advance spending is generally not necessary in non-competing continuations because funding typically continues without interruption. However, there may be occasions when an advance spending account is appropriate. For instance, if the current year's funding is exhausted before the end of the year, it may be necessary to request an advance on the non-competing renewal year to continue scientific progress. An advance might also be appropriate if the renewal award is delayed. While NIH guidelines allow "grantees (to) incur preaward costs before the beginning date of a non-competing continuation



award," if the pre-award spending is expected to be substantial or if there is reason to believe that the subsequent year's funds are at risk, such spending may not be prudent. The reason for delay in an award is normally an important consideration in determining the appropriateness of advance spending.

#### Subcontracts

When a subrecipient requests pre-award (or advance) spending funds from the prime recipient, the financial risk is borne by the prime institution if the award or funding for the award has not been received. In the case of new awards, it is generally not prudent to engage internally in pre-award spending as a subcontractor. However, if the prime institution has received a firm award from a reliable sponsor, but has not yet received the actual funds, such risk may be considerably diminished. Howard University may engage in approved pre-award (or advance) spending as a subrecipient. However, by policy, Howard University never authorizes pre-award (or advance) spending for its subrecipients.

#### Transfers

If a PI/PD transfers from another institution and brings his/her grants to Howard University, it may be appropriate for Howard University to permit the transferring PI/PD to incur expenses in advance of finishing the official transfer of the grant between the PI/PD's former institution and Howard University. The decision depends on factors such as Howard University's confidence in the transfer of the grant fund balance, the stance of the PI/PD's former institution, the sponsor's position, and the potential impact of postponement on the progression of the sponsored program. Such transfers are treated as new awards for the purposes of this policy.

#### Personnel

It is particularly important to ensure that personnel assigned to ongoing research projects are paid without interruption even if this means charging personnel costs to a guarantor account until sponsored funding is awarded. Therefore, the coordination of inter-departmental communication and processing of the proper documents, including advance accounts, for payroll continuity in a timely fashion is necessary.

### **Business Process Description:**

Definitions

**Pre-award Spending:** Spending that occurs on an award prior to receiving the official award notice from the sponsor. Even when authorized by the sponsor, the recipient institution bears all the risk that the award may not materialize. It is important to assess that risk before engaging in such spending.

**Advance Spending:** Spending that occurs on an existing award prior to official notification that funding for the second or subsequent period is approved and obligated by the sponsor. Even when authorized by the sponsor, the recipient institution bears all the risk that the award may not materialize. It is important to assess that risk before engaging in such spending.

**Continuing Award:** Either a Competing Continuation or a Non-competing Continuation.



**Competing Continuation:** An award for a sponsored program that has received previous funding, usually for multiple years, and for which the recipient is now competing with other institutions for a new period of award funding.

**Non-Competing Continuation:** An award for the second or subsequent funding period under a multiperiod award for which the recipient is not competing with other institutions.

The PI/PD's Department Chair/Dean, and the Provost in situations determined by the Office of the Provost, as well as OoR/SPO, must approve all pre-award spending. The PI/PD completes a *Request for Advance Accounting* in Cayuse and documents that the award is likely to be funded. The request is routed to the PI/PD's Department Chair, Dean and/or Provost for review and approval. In general, pre-award costs are limited to 25% of the amount expected for the next award period (i.e., typically one year of funding) to protect the college/school from a significant financial loss; but the PI/PD should request an amount that realistically is needed to cover the project's activity during the pre-award period even if that amount exceeds the 25% guidance.

If the Department Chair and Dean determine this risk is acceptable, they approve the authorization and provide an account to which any pre-award (or advance) expenses may be charged if the award is not received. The Provost's signature may also be required based on guidelines established by the Office of the Provost. When the approval is complete, the PI/PD submits it to OoR/SPO-Pre-award (for pre-award spending) or OoR/SPO Post-Award (for advance spending) as appropriate for approval.

OoR reviews the request for potential financial or compliance risks, consistency with sponsor guidelines, and the award's terms and conditions. This includes reviewing documentation provided by the PI/PD supporting the likely receipt of the award. OoR is authorized to approve pre-award spending up to 25% of the first year's budget.

Any request for pre-award (or advance) spending greater than \$50,000 requires the approval of both the Controller and the Senior Vice President for Research in alignment with 200-003 Procurement General Policy.

# **Roles and Responsibilities:**

# **Academic Department**

- Principal Investigator/Project Director (PI/PD): The PI/PD, in conjunction with the Department Chair and Dean, is ultimately responsible for all pre-award (or advance) spending not subsequently covered by the sponsor. The Principal Investigator/Project Director (PI/PD) initiates all requests for preaward (or advance) spending, including the designation of the guarantor account, by submitting the request to OoR/SPO. If pre-award (or advance) spending is approved and a pre-award (or advance) account is established, the PI/PD monitors the spending against the account to assure that it stays within the approved limits. Throughout the process, the PI/PD works closely with the OoR/SPO to ensure that this policy is followed.
- **Department Chair/Dean:** The Department Chair/Dean indicates his/her approval of the request for pre-award (or advance) spending I Cayuse, after submission by the PI/PD. In most cases, the



Department Chair/Dean is involved in designating the account that guarantees the preaward (or advance) spending amount if the sponsored research award does not materialize. In these cases, the Department Chair/Dean becomes the approval authority and assumes the financial risk, on behalf of his/her department, associated with pre-award (or advance) spending. In the event that the designated account does not have the necessary funds to guarantee the pre-award (or advance) spending, the Department Chair/Dean must designate an alternative account with adequate funds to cover the pre-award (or advance) spending amount.

- Provost: The Office of the Provost establishes guidelines for Deans and Department Chairs regarding
  the designation of guarantor accounts and establishes the threshold above which the Provost's prior
  approval is necessary.
- Office of Research/SPO Post-award: The Research Administrator receives all requests for pre-award spending and assesses whether sponsor guidelines or the award's terms and conditions prohibit such spending. If neither sponsor guidelines nor the award's terms and conditions prohibit such spending, the RA assesses the risks and benefits of pre-award spending based on the circumstances outlined in this policy, makes a recommendation regarding the establishment of a pre-award spending account to the OSP/RA Manager, and notifies SPO Post-Awards if the pre-award spending is approved.
- Once approval is granted, and the guarantor account established, SPO Post Award will monitor spending against the approved budget to ensure compliance with budget limits, time constraints, and applicable principles,
- **SPO:** may approve the establishment of a pre-award spending account up to 25% of the first year expected funding.
- **Vice President of Research:** The Vice President for Research, in conjunction with the Controller, may approve pre-award (or advance) spending above \$50,000.
- Controller: The controller, in conjunction with the Vice President for Research, may approve preaward (or advance) spending above \$50,000.

Additional approvals are required for spending greater than \$50,000, refer to 200-003 Procurement General Policy for additional guidelines.

## **Related Processes/Events:**

- Management Reporting Policy
- Cost Sharing Policy
- Proposal Development & Submission Policy
- Subcontract Execution and Approval Policy

### Forms and Links:

- Uniform Guidance for Federal Financial Assistance <u>2 CFR 200.308(g)</u>
- The NIH Grants Policy Statement NIH Grants Policy Statement | Grants & Funding
- Office of Research Ticketing System: <a href="https://ticketingresearch.howard.edu/ticketingsystem/">https://ticketingresearch.howard.edu/ticketingsystem/</a>